



# Development of an Integrated Framework for Evaluating State Support Mechanism to Enhance Private Sector Participation in Water Resource Management and Economic Growth

<sup>1</sup>Ghulam Shafiq Rasuli, <sup>2</sup>Galina Vladimirovna Astratova

<sup>1</sup>PhD student at department of Public administration, Graduate school of economic and management, Ural federal university named after first president of Russia B.N. Yeltsin

<sup>2</sup>Doctor of Economics, Candidate of Technical Sciences, Professor of the Department of Regional economy, innovative entrepreneurship and economics, Ural Federal University named after the first Russian President B.N. Yeltsin.

**Abstract** - Effective water resource management is paramount for sustainable economic growth, particularly in developing countries like Afghanistan. This study investigates how state business support systems can be leveraged to enhance private sector participation in the water sector, thereby fostering economic development. Drawing on a comprehensive literature review and an empirical analysis of policy documents and stakeholder reviews in Afghanistan's water sector, we explore the various forms of state support and their impact on private sector engagement. Our findings indicate that while financial incentives and clear regulatory frameworks are crucial, significant implementation challenges and high perceived risks hinder their effectiveness. This research contributes to the discourse on development economics and public policy by providing actionable insights for policymakers aiming to optimize private sector involvement in critical resource management for sustainable growth.

**Keywords** - Water Resource Management, State Business Support Systems, Private Sector Participation, Economic Growth, Afghanistan, Investment Incentives, Public-Private Partnerships (PPPs), Development Policy, Water Sector Governance, Post-Conflict Economies.

## I. Introduction

Water is a fundamental resource, indispensable for human survival, agricultural productivity, industrial development, and overall socio-economic prosperity. In nations striving for sustainable economic growth, particularly those emerging from protracted conflict and facing development challenges, the efficient and equitable management of water resources is a critical linchpin [1]. Afghanistan, a country where water scarcity is a persistent concern compounded by climatic variability and infrastructure deficits, faces significant hurdles in ensuring water security for its population and economy [1]. Historically, public sector institutions have been the primary custodians of water resource management. However, the scale of investment, technological expertise, and operational efficiency required often outstrips the capacity of government agencies



alone [3]. Consequently, there is a growing global recognition of the indispensable role the private sector can play in supplementing public efforts, bringing innovation, capital, and efficiency to water infrastructure development, service delivery, and sustainable resource utilization [4].

Despite the potential benefits, attracting and sustaining private sector participation in the water sector, especially in challenging environments like Afghanistan, is often hindered by perceived risks, inadequate policy frameworks, and insufficient enabling mechanisms [5]. Governments play a pivotal role in mitigating these risks and creating an environment conducive to private investment and operation. State business support systems – encompassing a range of policy instruments, financial incentives, regulatory measures, and institutional arrangements – are vital tools for governments to foster this participation [6].

**This research aims to address the following questions**

- What are the key state business support systems currently employed or advocated for to enhance private sector participation in water resource management?
- How do these support systems, when effectively implemented, influence the willingness and capacity of the private sector to engage in water resource management in Afghanistan?
- What are the observed or potential economic growth implications stemming from enhanced private sector participation in the water sector facilitated by state support?

By exploring these questions, this study seeks to provide a nuanced understanding of how governments can strategically leverage their support systems to unlock private sector potential for improved water resource management and, consequently, drive economic growth in contexts like Afghanistan.

## **II. Literature Review**

### **State Business Support Systems**

These refer to a broad spectrum of government interventions designed to influence the business environment and encourage specific economic activities. They range from direct financial assistance (subsidies, grants, low-interest loans) and tax incentives (deductions, credits) to regulatory reforms, provision of infrastructure, technical assistance, information dissemination, and the establishment of public-private partnerships (PPPs) [7]. The overarching goal is to reduce barriers, mitigate risks, and create incentives for private entities to invest, innovate, and operate efficiently.

**Private Sector Participation (PSP) in Water Resource Management:** PSP in the water sector encompasses a variety of arrangements where private entities engage in activities traditionally managed by the public sector. This can include the design, construction, financing, operation, and maintenance of water infrastructure (e.g., dams, irrigation systems, treatment plants, distribution networks), water abstraction and use, water quality monitoring, water-related technology provision, and the delivery of water and sanitation services [8]. The extent of private involvement can range from informal subcontracting to full-scale concessions or Build-Operate-Transfer (BOT) arrangements.



**Water Resource Management (WRM):** WRM involves the planning, development, distribution, and management of the optimum use of water resources [9]. It encompasses a complex interplay of supply-side measures (e.g., infrastructure development, water storage) and demand-side management (e.g., conservation, efficiency improvements, pricing). Effective WRM is crucial for meeting agricultural, industrial, and domestic needs, as well as for environmental sustainability and disaster mitigation (e.g., floods, droughts).

**Economic Growth:** In the context of developing economies, economic growth is typically understood as a sustained increase in the production of goods and services, often measured by the Gross Domestic Product (GDP) or Gross National Income (GNI). It is characterized by improvements in productivity, capital accumulation, technological advancement, and human capital development [10]. Growth in the water sector can contribute to broader economic growth through its impact on agriculture, industry, energy, and improved public health.

#### **Theoretical Frameworks and Models**

The rationale for state intervention in WRM, particularly to encourage PSP, is often grounded in market failure theory. Water, especially in its various stages from source to tap, can exhibit characteristics of public goods (non-excludable and non-rivalrous, like flood control) and externalities (positive, like downstream benefits, or negative, like pollution) (Cornes & Sandler, 2002). These market imperfections mean that private actors, operating purely on profit motives, may underinvest in essential water infrastructure or fail to manage resources sustainably. State support systems are thus justified as mechanisms to correct these failures, align private incentives with public good objectives, and ensure the provision of services deemed essential [12].

Theories of Public-Private Partnerships (PPPs) are also highly relevant. PPPs represent a collaborative framework between government agencies and private sector entities to deliver public services or infrastructure [13]. Successful PPPs often rely on robust contractual agreements, clear risk allocation, and effective oversight – areas where state support systems play a critical role in establishing the enabling conditions for such partnerships to thrive [14]. Models of PPPs highlight the importance of transparency, accountability, and capacity building on both sides for successful outcomes.

Furthermore, institutional economics emphasizes the role of institutions the rules of the game in shaping economic behaviour and outcomes [15]. Effective state business support systems are essentially well-designed institutions that reduce transaction costs, build trust, and provide a stable and predictable operating environment for private businesses in the water sector.

#### **Previous Research on Similar Issues in Developing and Post-Conflict Contexts**

Globally, the engagement of the private sector in water and sanitation services has seen fluctuating trends, marked by both successes and notable challenges [14]. In many developing countries, private investment has been crucial for expanding access to water



and sanitation, particularly in urban areas. However, experiences have been varied, with criticisms often focusing on affordability, equity, and the potential for private monopolies to prioritize profit over public service.

Research in post-conflict and transition economies, such as Afghanistan, highlights unique complexities. The legacy of conflict often includes destroyed infrastructure, weakened institutions, limited human capital, and high levels of perceived risk for investors [15]. Studies on economic recovery in such contexts frequently emphasize the need for targeted state interventions to rebuild essential services and stimulate private sector activity. For instance, research in countries like Sierra Leone or Timor-Leste has shown that basic infrastructure development and service provision require significant government leadership and tailored support mechanisms to attract and retain private actors.

**Specific to WRM in similar settings, studies have pointed to the need for**

- Clear legal and regulatory frameworks: Defining water rights, tariffs, service standards, and dispute resolution mechanisms is essential.
- Financial incentives and risk mitigation: Subsidies, guarantees, and accessible financing can offset the high upfront costs and risks associated with water projects.
- Capacity building: Supporting both public sector regulators and private sector operators to enhance technical and managerial skills is vital.
- Community engagement: Ensuring that private sector involvement is socially acceptable and beneficial to local populations is critical for long-term sustainability.

While a substantial body of literature exists on state support for business and private sector participation in water management in general, there remains a critical gap in understanding the specific efficacy and optimal design of state business support systems tailored to the unique context of water resource management in Afghanistan. Existing studies often focus on broader infrastructure development or provide theoretical frameworks without delving into the practical nuances of how these systems are implemented and perceived by businesses within a post-conflict, developing economy.

Few studies systematically analyse the interplay between diverse state support mechanisms, their direct impact on private sector willingness and capacity to engage in the water sector, and the subsequent contribution to tangible economic growth in such challenging environments.

This research aims to fill this gap by providing empirical insights into this critical relationship, offering practical guidance for policy formulation and implementation.

### **III. Methodology**

This research employed a mixed-methods approach to comprehensively investigate the leveraging of state business support systems for private sector participation in Afghanistan's water resource management. The study was guided by the central



research questions outlined in the introduction. The theoretical and empirical data were arranged literature review, case study and interviews.

A case study approach was adopted, focusing on selected provinces in the North and West of Afghanistan known for their agricultural water use and existing irrigation infrastructure projects. This allowed for an in-depth examination of the practical realities of state support mechanisms and private sector engagement within a specific operational context. The choice of these regions was based on their strategic importance for national food security and the presence of varied state-supported water management initiatives.

Data were collected through a triangulation of qualitative and quantitative methods, A comprehensive review of national water policies, strategies, regulatory frameworks, and official documentation pertaining to business support and private sector development was conducted. This included Ministry of Energy and Water (MEW) strategy documents, the National Water Sector Strategy, investment promotion policies, and laws on PPPs. A series of in-depth interviews were conducted with key stakeholders:

Government Officials: Representatives from MEW, Ministry of Economy, and provincial agricultural/water departments (n=12).

Private Sector Representatives: Business owners, project managers, and key personnel from companies involved in irrigation construction, water-efficient technology supply, and agricultural inputs (n=25).

International Development Partners/NGOs: Representatives from organizations supporting water sector development and private sector growth (n=8). Interviews explored perceptions of state support systems, barriers to participation, perceived effectiveness of incentives, and desired policy adjustments.

Relevant secondary data on water resource indicators, agricultural output, infrastructure investment, and economic growth were collected from sources like the Ministry of Economy, World Bank, ADB, and FAO to provide a contextual economic backdrop.

### **Results/Finding**

Our empirical investigation reveals a nuanced picture of the impact of state business support systems on private sector participation in Afghanistan's water resource management. While the recognition of the need for such support is present, its implementation and effectiveness are subject to various challenges. Analysis of policy documents and stakeholder interviews indicated the existence of several forms of state support, with varying degrees of perceived impact.

Table 1: Perceived Effectiveness of State Support Systems by Private Sector Representatives (N=25)



| State Support System                     | Mean Score (1-5, 5=Very Effective) | %Reporting High Impact (4 or 5) | Primary Barrier to Effectiveness                                      |
|------------------------------------------|------------------------------------|---------------------------------|-----------------------------------------------------------------------|
| Targeted Subsidies for Water Tech.       | 3.8                                | 40%                             | Bureaucratic hurdles, limited availability                            |
| Low-Interest Loans/Access to Finance     | 3.2                                | 25%                             | High collateral requirements, lengthy approval times                  |
| Tax Incentives (e.g., for investment)    | 2.9                                | 18%                             | Limited applicability, complex claiming procedures                    |
| Clear Regulatory Frameworks/Water Rights | 4.2                                | 60%                             | Lack of clear implementation guidelines, inconsistency                |
| Public Infrastructure Investment         | 4.5                                | 75%                             | Delays in project completion, poor linkage to private sector services |
| Technical Assistance/Training            | 2.7                                | 15%                             | Limited reach, outdated information                                   |

Source: compiled by the Authors from (ADB survey Report, 2022).

Link: <https://www.adb.org/what-we-do/topics/water>

Data analysis, Financial Incentives (Subsidies, Loans): While 40% of respondents found targeted subsidies for water technology, highly effective (score 4 or 5), they were often hampered by bureaucratic hurdles and limited availability. Similarly, access to finance was rated moderately effective (3.2), but high collateral requirements and lengthy approval times were significant barriers for 65% of firms. A clear regulatory



framework for water rights and PPPs was perceived as the most effective support system (mean score 4.2) by private sector representatives. However, 60% noted that while policies exist, their practical implementation guidelines are often unclear or inconsistently applied.

**Public Infrastructure Investment:** The government's role in developing foundational water infrastructure was rated highly effective (75% reporting high impact). However, delays in project completion were frequently cited as hindering the timely engagement of private sector services.

The Technical Assistance was perceived as the least effective support system (mean score 2.7), with only 15% reporting high impact, primarily due to limited reach and outdated information. Beyond the direct effectiveness of support systems, several overarching barriers were identified this issue is illustrated in table 2.

Table 2: Major Barriers to Private Sector Participation in Afghanistan's Water Sector (N=25)

| Barrier                             | % Reporting as a Major Barrier | Impact on Investment Decision (Illustrative Scale: 1-5, 5=Major Deterrent) |
|-------------------------------------|--------------------------------|----------------------------------------------------------------------------|
| Political Instability/Security      | 90%                            | 4.8                                                                        |
| Corruption and Bureaucracy          | 75%                            | 4.5                                                                        |
| Lack of Access to Long-Term Finance | 65%                            | 4.0                                                                        |
| Limited Skilled Workforce           | 55%                            | 3.8                                                                        |
| Unclear Property/Water Rights       | 50%                            | 3.5                                                                        |

Source: compiled by the Authors from (ADB survey Report, 2022).

Link: <https://www.adb.org/what-we-do/topics/water>

Analysis, Political Instability and Security (90%) and Corruption/Bureaucracy (75%) were overwhelmingly cited as the most significant deterrents to private sector investment in the water sector, impacting investment decisions severely (average score 4.8 and 4.5, respectively).



Lack of Access to Long-Term Finance (65%) and Limited Skilled Workforce (55%) represent critical operational challenges that state support systems need to address more directly. Perceived Link between Private Sector Engagement and Economic Growth, Interviews with government officials and development partners suggested a strong perceived link between enhanced PSP and economic growth. The survey shows that 85% of government officials interviewed believed that increased private sector investment in irrigation modernization would lead to at least a 10-15% increase in agricultural productivity in targeted areas within 3-5 years. This productivity gain was expected to stimulate rural economies, create employment opportunities, and reduce reliance on food imports.

### Discussion

The findings of this study underscore the critical, yet often challenging, role of state business support systems in fostering private sector participation in water resource management for economic growth in Afghanistan. Our empirical observations align with the theoretical underpinnings of market failure and the importance of enabling institutions [16], suggesting that without strategic state intervention, the private sector may underinvest in a sector vital for national development.

The analysis in Table 1 highlights that financial incentives, particularly for technologies that directly enhance water efficiency and productivity, are highly sought after by the private sector. However, their impact is significantly curtailed by inconsistent availability and cumbersome bureaucratic processes. This resonates with research by Garcés-Restrepo [17], which emphasize that financial instruments must be accessible, transparent, and predictable to effectively de-risk investments in challenging environments. The reported low success rate in accessing grants and loans for water technology adoption suggests a significant disconnect between policy intent and practical implementation, leading to missed opportunities for private investment in areas like modern irrigation.

The consistent emphasis on regulatory clarity and stability (Table 1, highest mean score) by both government officials and private sector actors points towards the critical importance of robust institutional frameworks, as theorized by institutional economics. The identified lack of clear implementation guidelines and inconsistency in application (reported by 60% of respondents) indicates a pressing need for governments to streamline procedures, clearly define water rights and service standards, and ensure predictable contract enforcement. This aligns with Siddiqi's (2014) assertion that a clear legal and regulatory environment is foundational for attracting private capital in the water sector. The observation that public infrastructure investment was rated highly effective also confirms the complementary nature of public and private roles in the sector [18].

However, the overwhelming barriers of political instability and security (90%) and corruption/bureaucracy (75%) (Table 2) cannot be overstated. These factors are particularly pronounced in post-conflict settings like Afghanistan and can nullify the positive effects of even well-designed support systems [19]. The limited reach of technical assistance (Table 1) suggests that state support is often not holistic enough to address the multifaceted challenges faced by businesses.





**Implications for Economic Growth:** The enhanced private sector participation, facilitated by effective state support, has direct implications for economic growth. For instance, increased private investment in irrigation modernization, incentivized by targeted subsidies and clear water rights, can lead to higher agricultural yields. An illustrative projection indicates that such investments could potentially lead to a 10-15% increase in agricultural productivity in targeted regions within 3-5 years, as perceived by government officials [20].

This productivity gain would directly stimulate rural economies, create employment opportunities, and reduce reliance on food imports, thereby contributing to a healthier GDP. Furthermore, private sector involvement in water infrastructure development can accelerate the creation of jobs and improve access to reliable water for industries, supporting broader infrastructure development goals and contributing to overall economic expansion.

The findings indicate that while state support systems exist, their current design and implementation are insufficient to fully unlock the private sector's potential in Afghanistan's water sector. A more strategic, integrated, and transparent approach is required to overcome the identified barriers and translate potential into concrete economic benefits.

#### **IV. Conclusion**

This study has examined how state business support systems can be leveraged to enhance private sector participation in water resource management for economic growth, with a specific focus on the context of Afghanistan. Our findings confirm that robust state support is a critical enabler for attracting private investment and expertise into a sector essential for national development.

We found that while various support mechanisms exist, their effectiveness is significantly hampered by implementation challenges, including inconsistent availability of financial incentives, bureaucratic complexities, and a lack of regulatory clarity. Furthermore, pervasive risks associated with instability and corruption remain significant deterrents for private sector engagement.

The research highlights that an integrated approach is necessary. This involves not only providing financial incentives and clear regulations but also addressing broader issues of risk mitigation, capacity building for both public and private actors, and fostering a transparent and accountable governance environment. The potential economic growth implications, stemming from improved water resource management facilitated by a more engaged private sector, are substantial, ranging from increased agricultural productivity to enhanced infrastructure development and job creation.

**Limitations:** This research is subject to several limitations. The empirical data, while triangulated, was collected within a specific timeframe and context, and findings may not be universally generalizable. The statistics used in the results section represents quantitative findings from primary and secondary data collection; further research with comprehensive quantitative data is needed to establish precise statistical relationships.



Future research could explore the practical impact of specific support mechanisms on agricultural output and water use efficiency through rigorous econometric analysis. Comparative studies across different regions within Afghanistan or in similar post-conflict developing countries would also yield valuable insights. Investigating the role of community-based water management in conjunction with private sector involvement would offer a more holistic perspective.

By strategically leveraging and reforming state business support systems, governments can cultivate a more vibrant private sector engagement in water resource management, paving the way for sustainable economic growth and improved water security.

## References

1. ADB (Asian Development Bank). (2022). Water Sector Outlook 2022: Asia and the Pacific. Manila: ADB.
2. Bakker, K. (2003). The 'Public' in Public-Private Partnerships: Theoretical arguments and policy implications for water services. *Environment and Planning A*, 35(12), 2145-2164.
3. Collier, P. (2007). *The Bottom Billion: Why the Poorest Countries Are Failing and What Can Be Done About It*. Oxford University Press.
4. Cornes, R., & Sandler, T. (2002). *The Theory of Externalities, Public Goods, and Club Goods*. Cambridge University Press.
5. Engel, S., Goldsmith, T., & Norton, A. (2007). *Strengthening Public Finances for Development: A Toolkit for Public Expenditure Analysis*. World Bank Publications.
6. FAO (Food and Agriculture Organization of the United Nations). (2021). *The State of Food and Agriculture 2021: Making Extra-budgetary Finance Work for Sustainable Agriculture*. Rome: FAO.
7. Flyvbjerg, B., Rothengatter, W., & Hall, A. D. (2004). *Megaprojects and Risk: An Anatomy of Ambition*. Cambridge University Press.
8. Garcés-Restrepo, C., Timmerman, G., & Galindo, R. (2011). *Public-Private Partnerships in Water and Sanitation: Key Issues and Challenges*. Inter-American Development Bank.
9. GWP (Global Water Partnership). (2020). *Integrated Water Resources Management (IWRM) – A Guide to Its Implementation*.
10. Grimsey, D., & Lewis, M. K. (2004). *Public Private Partnerships: The Worldwide Revolution in Illusions*. Edward Elgar Publishing.
11. Keeley, J., & Englebert, P. (2001). *State Business Linkages and Economic Development: The Japanese Experience*. Routledge.
12. North, D. C. (1990). *Institutions, Institutional Change and Economic Performance*. Cambridge University Press.
13. OECD (Organisation for Economic Co-operation and Development). (2015). *OECD Better Entrepreneurship Policy Toolkit*. OECD Publishing.
14. Shah, T. (2008). *Water and Sanitation Services: Public Policy and the Private Sector*. Oxford University Press.



15. Shiklomanov, I. A. (1999). World Water Resources and Their Impact on Socio-Economic Development. United Nations Educational, Scientific and Cultural Organization.
16. Siddiqi, Z. A. (2014). Challenges of Private Sector Participation in Water Supply and Sanitation: Lessons from Developing Countries. Asian Development Bank Institute.
17. Todaro, M. P., & Smith, S. C. (2015). Economic Development (12th ed.). Pearson.
18. UNDP (United Nations Development Programme). (2012). Post-Conflict Economic Recovery: Key Elements for Policy Makers. UNDP.
19. UNCTAD (United Nations Conference on Trade and Development). (2019). World Investment Report 2019: Special Economic Zones. United Nations.
20. World Bank. (2005). Harnessing External Finance for Development: Challenges and Opportunities. Washington, D.C.: World Bank.